

Tuesday, 4 October 2022

## **OVERVIEW AND SCRUTINY BOARD**

A meeting of **Overview and Scrutiny Board** will be held on

**Wednesday, 12 October 2022**

commencing at **5.30 pm**

The meeting will be held in the Meadfoot Room, Town Hall, Castle Circus,  
Torquay, TQ1 3DR

### **Members of the Committee**

Councillor Douglas-Dunbar (Chairwoman)

Councillor Atiya-Alla	Councillor Foster
Councillor Barrand	Councillor Johns
Councillor Brown	Councillor Kennedy
Councillor Bye (Vice-Chair)	Councillor Loxton

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# OVERVIEW AND SCRUTINY BOARD AGENDA

1. **Apologies**  
To receive apologies for absence, including notifications of any changes to the membership of the Board.
2. **Minutes** (Pages 4 - 8)  
To confirm as a correct record the minutes of the meeting of the Board held on 20 September 2022.
3. **Declarations of Interest**
  - a) To receive declarations of non pecuniary interests in respect of items on this agenda  
  
**For reference:** Having declared their non pecuniary interest members may remain in the meeting and speak and, vote on the matter in question. A completed disclosure of interests form should be returned to the Clerk before the conclusion of the meeting.
  - b) To receive declarations of disclosable pecuniary interests in respect of items on this agenda  
  
**For reference:** Where a Member has a disclosable pecuniary interest he/she must leave the meeting during consideration of the item. However, the Member may remain in the meeting to make representations, answer questions or give evidence if the public have a right to do so, but having done so the Member must then immediately leave the meeting, may not vote and must not improperly seek to influence the outcome of the matter. A completed disclosure of interests form should be returned to the Clerk before the conclusion of the meeting.  
  
**(Please Note:** If Members and Officers wish to seek advice on any potential interests they may have, they should contact Governance Support or Legal Services prior to the meeting.)
4. **Urgent Items**  
To consider any other items that the Chairman decides are urgent.
5. **Delivery of Capital Projects** (Pages 9 - 17)  
To review progress on delivery of the projects within the Capital Programme using Red/Amber/Green (RAG) rating.
6. **2022/2023 Budget Pressures Review** (To Follow)  
To consider and approve the interim report of the 2022/2023 Budget Pressures Review Panel in respect of the Capital Budget to be considered at the Council meeting on 13 October 2022.

**Meeting Attendance**

Please note that whilst the Council is no longer implementing Covid-19 secure arrangements attendees are encouraged to sit with space in between other people. Windows will be kept open to ensure good ventilation and therefore attendees are recommended to wear suitable clothing.

If you have symptoms, including runny nose, sore throat, fever, new continuous cough and loss of taste and smell please do not come to the meeting.

## **Minutes of the Overview and Scrutiny Board**

**20 September 2022**

**-: Present :-**

Councillor Douglas-Dunbar (Chairwoman)

Councillors Barrand, Brown, Kennedy, Chris Lewis, Loxton and David Thomas

(Also in attendance: Councillor Long)

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### **8. Apologies**

Apologies for absence were received from Councillors Atiya-Alla and Johns and it was reported that, in accordance with the wishes of the Conservative Group, the membership of the Board had been amended to include Councillors Chris Lewis and David Thomas in place of Councillors Bye and Barnby respectively.

### **9. Minutes**

The minutes of the meeting of the Board held on 6 July 2022 were confirmed as a correct record and signed by the Chairwoman.

### **10. Draft Torbay Economic Growth Strategy 2022-30**

Members considered the submitted report which set out the Draft Torbay Economic Growth Strategy 2022-30 (Policy Framework document) currently out to public consultation. Oral representations were heard from Matt Crabtree, Brixham Chamber of Trade and Commerce, Susie Colley, Torquay Chamber of Trade and Commerce, Sally Cope, Paignton Chamber of Trade and Commerce and Steve Reynolds, Torbay Business Forum who gave their views on the draft Strategy and how they could help Torbay improve economic regeneration. Their feedback included:

- continued and increased two-way communication so that they could help share information with their members to keep them informed and raise awareness of what was happening in Torbay and also share what their members could offer in terms of job, skills and training opportunities (many of which were provided free of charge);
- continued partnership working;
- concerns regarding delays in the planning process or refusals preventing new developments and access to suitable accommodation, including student accommodation;
- concerns over the skills shortage and ability to fill vacancies;

- impact of transport links and parking and appropriate signage on growing the local economy;
- support for extending the tourism season;
- support generally for the draft Torbay Economic Growth Strategy;
- more emphasis could be made on health, social care, fishing, new homes and climate change within the draft Strategy;
- how was the impact on the cost of living crisis going to impact on delivery of the Strategy;
- the need to also attract non-seasonal businesses to Torbay;
- the need to encourage young people to stay within Torbay and how local businesses, schools and South Devon College could help achieve this and highlight alternative options for career development within Torbay;
- how signage such as the ones used on the former Debenhams site could be used at other sites across Torbay to make them more attractive e.g. Crossways;
- the joined up working and reach of the Torbay Business Forum, three Chambers of Trade and Commerce, the Council and TDA and how more resource could help them achieve more to support local businesses to communicate what they need; and
- the need to be able to engage more with smaller businesses who have limited resources to step away from running their businesses and share their views.

Questions were asked and responded to in respect of the following:

- how the local businesses were feeling about their future;
- how would the Council/TDA ensure that the Torbay Economic Growth Strategy 2022-30 remained a live document which would adapt to changing circumstances over the lifetime of the Strategy;
- would SMART targets and milestones be refined within the Strategy and/or action plan so that Members could monitor delivery against the Strategy at least annually;
- how would the Strategy ensure appropriate links for health, social care, parking, planning, renewable energy and waste and other key strategies;
- from a business perspective were people not coming forward to fill roles because they do not have the skills or because they were not aware of what training and development opportunities there were to learn these skills on the job and how was this promoted;
- how would the Council/TDA ensure that key messages on what we have considered and why we may not have pursued certain issues such as harnessing renewable energy within Torbay were widely communicated;
- the Strategy mentions additional spend in tourism and new jobs, concerns have been raised about the ability to fill job vacancies and lack of suitable housing, how achievable were these ambitions;
- how does the business community work with the Job Centre and schools to promote opportunities and support young people to stay in Torbay;
- how could we do more to raise awareness of further education opportunities within Torbay;
- what was happening to address the risks around Freeports and how could this be picked up within the Strategy;

- what were we doing to help our businesses achieve the ambitions of the Strategy and how could we be assured that the Strategy would be implemented and have a real impact as many of the issues were covered in previous Economic Strategies but had not been resolved;
- what was being done about alternative transport, linked to jobs and keeping people moving; and
- there needs to be a focus on what we were doing differently.

The Board thanked the representatives from the Business Forum and three Chambers of Trade and Commerce for their contribution and recommended that their continued relationships and partnership working be highlighted within the Torbay Economic Growth Strategy 2022-30.

Resolved (unanimously):

That the Cabinet be recommended to approve the Draft Torbay Economic Growth Strategy 2022-23 subject to the following:

1. that the Strategy includes SMART (Specific, Measurable, Aspirational, Realistic and Timely) targets with achievable milestones to enable Members to clearly monitor the progress made in delivering the key objectives of the Strategy;
2. to include reference to the risks associated with Freeports and that this has been consciously considered;
3. to include clearer signposting references to other key Council policies and strategies and to ensure that all strategies are cross referenced and complement each other (e.g. Housing Strategy, Local Plan, Parking Strategy etc.); and
4. that the continued relationships and partnership working with the three Chambers of Trade and Commerce and Torbay Business Forum be highlighted within the Strategy.

(Note: Councillor Barrand left the meeting for a short period during this item.)

## 11. Grant Funded Programmes

The Board received and noted the submitted paper which provided an update on the Torquay Town Deal and Paignton Future High Streets Fund Programmes. Members noted emerging proposals for Union Square which would be developed further and communicated wider once more details had been developed. The Divisional Director for Economy, Environment and Infrastructure, Alan Denby, and The Cabinet Member for Economic Regeneration, Tourism and Housing, Councillor Long, responded to the following questions:

- had the Cabinet Member visited the site outside Paignton Picture House to see the condition the pavement had been left in following the fencing put around during the Summer;
- when was Torbay Road closed to traffic;

- was there a risk of further delays to the demolition of Crossways if the additional funding was not received; and
- the LGA (Local Government Association) Peer Review recommended that the TDA provide quarterly briefings to all Councillors on their work and to hold an annual state of the nation event on how the TDA was delivering the ambitions of the Council, this had not been done, what action was being taken to address this and to improve communication to Councillors and the wider community.

Resolved (unanimously):

That Divisional Director for Economy, Environment and Infrastructure, be recommended to ensure wider communication with Councillors and the community on the progress of Council projects and to seek a slot at the community engagement event to share what is going on across Torbay.

(Note: Councillor Loxton left the meeting after discussion of this item.)

## **12. Budget Monitoring Quarter 1**

The Cabinet Member for Economic Regeneration, Tourism and Housing, Councillor Long, and the Deputy Head of Finance, Sean Cremer, outlined the submitted budget monitoring report which provided a high level budget summary of the Council's forecasted revenue and capital income and expenditure for the financial year 2022/2023. The report was based on figures as at the end of Quarter 1.

The report predicted a draft overspend for 2022/2023 of £3.564m but further mitigation had been identified by the Senior Leadership Team which reduced the overspend to £1.21m. Members were concerned over additional risks identified within the report as a result of the cost of living crisis, increased costs to the Higher Needs Block of the Dedicated Schools Grant, a request for £6m additional funding towards the increased adult social care costs, increased cost of capital projects and associated borrowing and felt that further detailed consideration was required in order for Members to be assured that all appropriate action and mitigation had been taken into account.

Resolved (unanimously):

That a 2022/2023 Budget Pressures Review Panel be established to undertake a review of the 2022/2023 budget to address the concerns raised in the Quarter 1 budget monitoring report and that the Cabinet be requested to support this process.

## **13. Highways Review**

The Overview and Scrutiny Co-ordinator, Councillor Douglas-Dunbar, presented the submitted draft report on the Review of Highways.

Resolved (unanimously):

That the Report to the Cabinet on the Review of Highways be approved.

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Chairwoman

## CAPITAL BOARD PROJECT SUMMARY

Project name	Cost centre	Capital Category	Project Category	Responsible Officer	Overall Rating	Current Status / Comments	Last Updated	Start Date	Original Completion date	Expected Completion Date	Variance (Days)
Capital Repairs & Maintenance 2020/21 & 2021/22	YEE44	Thriving People & Communities	Childrens	Clare Talbot	G	On schedule, programmed for school holidays. Summer works complete. Remaining works scheduled for October half-term	29/09/22				0
Devolved Formula Capital	YEE10	Thriving People & Communities	Childrens	Clare Talbot	G	Devolved responsibility to schools	29/09/22				0
Education Review Projects	YET01	Thriving People & Communities	Childrens	Clare Talbot	G		29/09/22				0
High Needs Capital Provision	YEC17	Thriving People & Communities	Childrens	Clare Talbot	G	Early strategic review of priorities underway.	29/09/22				0
Mayfield Expansion	YEC15	Thriving People & Communities	Childrens	Clare Talbot	G	Practical completion achieved 6th Sept 2022	29/09/22	Oct-21	Jul-22	Sep-22	67
New Paignton Primary school sites (St Michaels & Windmill)	YEA39	Thriving People & Communities	Childrens	Clare Talbot	A	Major risk regarding completion of St Michael's Primary School. DfE have arranged temporary accommodation until completion. Inglewood site for Windmill Primary School secured through S106.	29/09/22				0
Roselands Primary - additional classroom	YEA42	Thriving People & Communities	Childrens	Clare Talbot	G	Playground works on site. Works now expected to complete Oct 2022.	29/09/22	Feb-21	Sep-22	Sep-22	0
St Cuthbert Mayne Expansion	YEB25	Thriving People & Communities	Childrens	Clare Talbot	G	MWBenny costs to complete the project have been scrutinised and agreed; MWB officially appointed and have started on site; works progressing well with weekly progress meetings to keep all parties updated. Additional contract spend approved by CS. Revised completion date agreed with Project Board	29/09/22	Jun-20	Mar-22	Jan-23	336
Polsham Centre Development	YEC18	Thriving People & Communities	Childrens	Clare Talbot	A	On hold.	29/09/22				0
Foster Homes Adaptations	YEG02	Thriving People & Communities	Childrens	Kelly Gosney							0

Adult Social Care (DFG)	YQD10	Thriving People & Communities	ASC	Patrick Rafferty	G	This is the Disabled Facilities Grant monies allocated to ASC. This money is being reviewed to start allocating funds. May be allocated for extra care schemes	06/09/22	N/A	N/A	N/A	N/A
Crossways, Paignton - Regen and Extra Care Hsg	YQB08	Thriving People & Communities	ASC	Patrick Rafferty	A	6 weeks slip in programme due to delays in procurement of demolition contractor. Demolition planned to commence Dec22/Jan23 (factoring in the Christmas period) and take up to 22 weeks. Construction phase expected to commence Jul 23. Final requirements review is being carried out to enable us to freeze the designs and allow for detailed costings to be generated.	03/10/22	May-22	Mar-26	Mar-26	0
Extra Care Housing (Torre Marine)	YQB07	Thriving People & Communities	ASC	Patrick Rafferty	A	Planning has now been validated, awaiting results. A framework provider has now been identified (Westworks) and the 2 stage procurement has now begun. <b>Planning has been challenged around the size and massing of the structure. Options are to continue with plans and risk rejection of planning (up to 12 month delay) or change to a different design configuration leading to a loss of around 3 units which will impact the costs significantly. Decision on way forward to be addressed in October project board.</b>	03/10/22	Sep-21	Apr-24	Dec-24	-249
Brixham Town Centre Car Park - Housing	YQB09	Thriving People & Communities	Regeneration	Alan Denby (TDA Update)	R	Car park options paper to be prepared.	30/08/22	Jan-21	Jul-24	Oct-25	-475
Disabled Facilities Grants	YQA01	Thriving People & Communities	Housing	Tara Harris	A	Budget will require careful review throughout 22/23 as a result of inflationary increase. Team now at full capacity to be able to deliver works reducing waiting times.		Apr-22	Mar-23	Mar-23	0
Affordable Housing	YTB05	Thriving People & Communities	ASC	Patrick Rafferty	A	This is a pot of money which is being reviewed to start allocating funds. May be allocated for extra care schemes	06/09/22	N/A	N/A	N/A	N/A
Housing Rental Company - Aff Hsg Developments	YTB53	Thriving People & Communities	Housing	Liam Montgomery	R	Financial budget. No active project to report against. Nothing to raise to the group.					0
Tor Vista Homes re Preston Down Road	YTB54	Thriving People & Communities	Housing	Liam Montgomery	R	Planning submission delayed due to delays with Business case. Board review held in August and business case was not approved. Authorisation is under consideration. Next review in September.	02/09/22	Jan-21	Dec-26	Feb-27	-60

Claylands Redevelopment	YNA12	Thriving Economy	Regeneration	Marc Jones	G	Midas went into administration. An early settlement was agreed on the retention. Minor defects being addressed directly. 12 month defects period ends in October 22	05/09/22	Jun-19	Oct-22	Oct-22	0
Edginswell Business Park	YNA14	Thriving Economy	Regeneration	Richard Sutton	R	See Below for Edginswell projects (lines 42,43 & 95)	31/08/22				0
Edginswell Business Park Site 3 (BOWA)	YNA18	Thriving Economy	Regeneration	Richard Sutton	R	BOWA have withdrawn from the project. Bowa have indicated their preference to own a site at conception, to control design and costs, which Edginswell is unable to facilitate.	31/08/22	Aug-20	May-24	May-24	0
Edginswell Business Park Unit 1 (Wickes)	YNA19	Thriving Economy	Regeneration	Richard Sutton	R	Current contractor on project (Kier) have caused some delays and their final price exceeds the current budget. There is also concerns around the schedule being impacted significantly with completion estimated to be September 23. Final price and programme being analysed with a view to being in a position to raise LOIs. <b>Direction for way forward to be discussed at CGB</b>	03/10/22	Aug-20	Apr-23	Sep-23	-158
Edginswell Station	YJC15	Thriving Economy	Transport	Marc Jones	A	Network Rail have now appointed their main contractor (Hocotief). Design is now commencing.  Ecological site surveys have commenced.  We have very good early engagement from NR and GWR which has been positively received from the DfT  <b>Marc Jones has now been appointed as project manager for this scheme.</b>	03/10/22	Jul-22	Mar-24	Jul-24	-122
South Devon Highway - Council contribution	YJC07	Thriving Economy	Transport	Ian Jones	A	Construction completed on time and within budget.		Jul-05			0
TEDC Capital Loans/Grant	YNA11 / 06	Thriving Economy	Finance	Liam Montgomery	G	Financial budget. No active project to report against. Nothing to raise to the group.					0
Transport Highways Structural Maintenance	YJA01/YJ B01	Thriving Economy	Transport	Ian Jones	G	Programme will be managed on a scheme by scheme basis.		Apr-22	Mar-23	Mar-23	0
Transport Integrated Transport Schemes	YJC01/YJ D01	Thriving Economy	Transport	Ian Jones	G	Scheme being managed through Transportation Steering Group		Apr-22	Mar-22	Mar-22	0
Transport - Torquay Gateway Road Improvements	YJC18	Thriving Economy	Transport	Ian Jones	G	Construction completed on time and within budget.					0

Transport - Western Corridor	YJC14	Thriving Economy	Transport	Ian Jones	G	Construction completed on time and within budget.						0
Babbacombe Beach Road	YJE02	Thriving Economy	Transport	Ian Jones	G	Construction completed on time and within budget.						0
Flood Alleviation - Cockington	YKA30	Thriving Economy	Place	Dave Stewart	A	Works currently on programme and within budget however there is a risk that this may slip due to conflict with a resident. In addition, due to the costs increases in materials and works of this nature, the current works are being prioritised to protect residential buildings from internal flooding (EA grant in aid funding is for protection to internal flooding). Some of the additional items of work that could protect gardens from being flooded may not be affordable as part of the project. Bridge Engineering will be commencing works on the trash screens and headwalls in late October. Works are continuing on the property flood resilience measures.	31/8/22	Mar-19	Mar-23	Mar-23		0
Flood Alleviation - Monksbridge	YKA31	Thriving Economy	Place	Dave Stewart	G	Works are progressing and we are hoping to complete a substantial element of the works by 31st March 2023. It is likely however that the overall scheme will not be completed until July 2023. Using the EA Framework we have appointed JBA Consulting to carry out the surveys of the properties at risk of flooding. These surveys commenced in late August. Following the results of the surveys we will need to get the approval of the property owners before we can place an order for the works on site. Hopefully, with the property owners approval we should be able to commence works on site in January 2023.	31/08/22	Apr-19	Mar-23	31/7/23		-122
Paignton Coastal Defence Scheme	YKA32	Thriving Economy	Place	Dave Stewart	R	Third phase of public consultation will closed on 11th September. The final preferred option has been identified and a report on the masterplan is being taken to cabinet on 15th November. A decision will then be made as to when the detailed planning application will be submitted.  The risk around the increased costings is significant and requires attention.	31/08/22	Aug-19	Mar-24	Oct-24		-201
Princess Pier - Structural repair (with Env Agency)	YMA04	Thriving Economy	Place	Dave Stewart	G	Works are continuing on the on the scoping of the site investigation. An underwater dive survey is being planned for the harbour face of Haldon Pier and Princess Piers in September. The results of this survey will be compared to previous surveys to ascertain the degree in deterioration of the underwater section of the piers.	31/08/22		Jan-23	Jan-23		0

Torquay Town Dock - Infrastructure Improvements	YMA13	Thriving Economy	Place	Kevin Mowat	G	The contract programme has been agreed with a start date in January 2022, completion of all phases of the works at the end of March 2024. Phase 1 works complete, PC Cert issued. Phase 2 SOS in October 2022	30/08/22	Jul-21	Mar-24	Mar-24	0
RICC Improvements - Backlog Repairs	YCE32	Thriving Economy	Finance	Joe While	G	All works complete except finalising sprinkler heads, and roof repair works. Parkwood putting together a plan for CHP for final £250,000.	29/09/22	Oct-19		31/03/23	
Pgn Velopark Cyclocross & Pump Tracks	YCE35	Thriving Economy	Sports	Catherine Williams	G	Work commenced on cyclocross track (19/09/22) will be completed in next two weeks. Pump track works to commence by the end of the year.	29/09/22	Sep-22	Jul-22	Oct-22	-92
Torre Valley Sports Pavilion	YCE37	Thriving Economy	Place	Kevin Mowat	A	Pavillion Demolished May 2022. Discussions commenced with partner groups about a replacement.	29/09/22		Dec-24	Dec-24	0
Regeneration Programme-Harbour View Hotel Development	YAB45	Thriving Economy	Regeneration	Richard Davis	R	Morgan Sindall now on site carrying out £0.6m SFDA enabling works, including scaffolding, site establishment & advanced materials orders. Budget is around £6.1M overspend which needs to be addressed by CGB. Current indicative Programme from Morgan Sindall shows Planned Completion of 16th Oct. 2023	30/08/22	Jun-19	Jun-22	Jun-24	-473
Old Toll House (Econ Growth Fund)	YNA26	Thriving Economy	Finance	Joe While	R	Awaiting legal clearances prior to assessing construction viability	Aug 31 2022	Jul-19	Jul-20	Nov-23	-1218
Torquay Towns Fund (General)	YNA41	Thriving Economy	Regeneration	Alan Denby	G	Financial budget. No active project to report against. Nothing to raise to the group.	27/09/22	N/A	N/A	N/A	0
Torquay Town Deal - Union Square Ph.1	YNA42	Thriving Economy	Regeneration	Alan Denby	R	Options appraisal work underway through Towns Fund delivery partner. Expected report to Town Board and Town Deal steering group September 2022					0
Torquay Town Deal - Strand Land Assembly & Demo (Debenhams)	YNA43	Thriving Economy	Regeneration	Ed Brown	A	Project progressing well, slight delays in planning submission which has impacted the end date by around 1 month. Standard risk around contractor costs and procurement delays apply.  EoI issued for PM/QS consultants to develop tender documents for 2 stage main contractor tender process.	03/10/22	Sep-20	Jul-24	Aug-24	-32
Torquay Town Deal - Harbour Public Realm	YNA44	Thriving Economy	Regeneration	Nigel Mills	G	Procurement route defined. EOI stage has confirmed market interest and stage 2 tender process has begun and is progressing, with a view to appointment of a contractor either by Stage 2 Competition or Direct Award	27/09/22	Apr-21	Jul-23	Nov-23	-123

Torquay Town Deal - Pavilion	YNA45	Thriving Economy	Regeneration	Kevin Mowat	R	Following recent PB meeting – Scaffold design and price to be received October, however looking at options to reduce this requirement. In the process of procuring a structural engineer to scope the detailed survey / opening up works. The intention is to conduct external intrusive surveys prior to scaffold erection (if needed) The agreement has now been signed by both parties, with M sindall being instructed to proceed with the PCSA works package. The PCSA now needs reviewing to add in additional time & costs taken to get this far	30/08/22	Sep-20	Mar-24	Mar-24	0
Torquay Town Deal - Union Square Ph.2	YNA47	Thriving Economy	Regeneration	Alan Denby	R	Phase 2 focus on development around Union Square/Pannier Market -awaiting Union Sq Phase1 feasibility to be completed to fully scope	30/08/22	TBC	TBC	TBC	#VALUE!
Torquay Town Deal - Core Area Public Realm	YNA48	Thriving Economy	Regeneration	Paul Bassi	A	Slight slippage due to need to extend Procurement of architect as no returns on tender, due now end of Aug 22/ TDA highways engineer appointed as principal designers. ( 1 month Slip).	30/08/22	Oct-21	Mar-24	Apr-24	-31
Torquay Town Deal - Torquay Coastal Corridor Pinch Point	YNA49	Thriving Economy	Transport	Adam Luscombe	R	Financial budget. No active project to report against. Nothing to raise to the group.	27/09/22	N/A	N/A	N/A	0
Paignton Future High Streets Fund (General)	YNA50	Thriving Economy	Regeneration	Alan Denby	G	Financial budget. No active project to report against. Nothing to raise to the group.	27/09/22	N/A	N/A	N/A	0
Paignton Future High Streets Fund - Torbay Road	YNA51	Thriving Economy	Regeneration	Nigel Mills	A	Stage 3 design progressing to Stage 4. Procurement re-commence Aug-22. <b>Board decision required Board decision required to agree stage 4 appointment</b> Construction phased scheduled start is Q4 2022/23 Standard risk around contractor costs and procurement delays apply.	27/09/22	Apr-21	Sep-23	Nov-23	-49
Paignton Future High Streets Fund - Station Square	YNA52	Thriving Economy	Regeneration	Nigel Mills	A	<b>Procurement and delivery programme dependent on Torbay Road developments.</b> Standard risk around contractor costs and procurement delays apply particularly around the actual appointment of a contractor	27/09/22	Feb-21	Sep-23	Nov-23	-45
Paignton Future High Streets Fund - Victoria Centre Phase 1	YNA53	Thriving Economy	Regeneration	Alan Denby (TDA Update)	R	<b>Scheme is now progressing with demolitions, Wrings have been appointed for this and are working through a technical method statement, requiring WPD.</b> Standard risk around contractor costs and procurement delays apply.	03/10/22	Mar-21	Dec-25	Jan-26	-38
Paignton Future High Streets Fund - Picture House	YNA54	Thriving Economy	Regeneration	Nigel Mills	G	Programme is on track with design and feasibility progressing well. Usual risk due to market conditions apply.	02/09/22	Jan-22	Jun-24	Jun-24	0

Paignton Future High Streets Fund - Diversification	YNA55	Thriving Economy	Regeneration	Nigel Mills	R	Ongoing dialogue with owner and awaiting key information. Assessment of options being explored by TDA/Council Officers including removing the project from the FHSF programme and potentially viring funds to support delivery of other FSHF projects.	27/09/22	May-21	Jun-24	Jan-25	-214
Paignton Future High Streets Fund - Flood Defence	YNA57	Thriving Economy	Regeneration	Kevin Mowat	R	Covered as part of Paignton Coastal defence scheme (line 60)	N/A	N/A	N/A	N/A	
Lymington Rd Business Centre (LEP GBF/EGF)	YNA37	Thriving Economy	Regeneration	Marc Jones	A	Amended date in accordance with Kiers revised programme for Gateway 3 sign off. Current schedule now looking to complete 01/07/2024 (2 months delay). Enabling Works completed 19th-Aug-2022 Project Board agreed to issue a LOI to Kier 01.09.2022 with intention to award Contract SWW Build Over due to start 19th-Sept-2022 Overspend on project due to market conditions.	03/10/22	Jun-20	May-23	Jul-24	-411
Edginswell Enabling Works (LEP GBF)	YNA38	Thriving Economy	Regeneration	Richard Sutton	A	Loi has been placed and work on site has commenced. Finalising contract documents.	03/10/22	Oct-20	Dec-23	Dec-23	0
EPIC and SD College (LEP GBF)	YNA39	Thriving Economy	Regeneration	Carl Wyard	A	This project is part of the Levelling Up Round 2 application and can only proceed in the short term with a successful outcome.	27/09/22	N/A	N/A	N/A	0
Preston (North) - Development of former WCs	YNA60	Thriving Economy	Regeneration		R	Architects, ecology and project management confirmed. Site investigation remit and EA consultation under review. M&E on hold pending production of outline design.	30/08/22	Dec-21	Mar-23	Mar-23	0
Solar Farm, Brokenbury (EGF)	YNA28	Tackling Climate Change	Finance	Joe While	R	Proceeding planning process	Aug 31 2022	Oct-22	Nov-21	Jul-23	-592
Solar Farm, Nightingale Park (EGF)	YNA36	Tackling Climate Change	Finance	Joe While	A	Negotiating commercial terms. Progressing the enabling works on the project, opportunity to reuse materials from Edginswell to reduce costs to this project and help move things along on Edginswell enabling project.	Aug 31 2022	Oct-22	Feb-23	Mar-23	-28
Corporate IT Developments	YAA12	A Council Fit for the Future	IT	Gavin Dunphy	A	Server Replacement will be complete by end of year Planned laptop replacement will not achieve expected rate of 250 / year without further resources or organisational priority. We have experienced increased supplier costs which will limit the amount of equipment we can purchase within the current budget.					0

Essential Capital repair works	YBB03	A Council Fit for the Future	Place	Kevin Mowat	G	Last project will be delivered this winter but further capital budget will be required for shoreline/sea defences.					0
Enhancement of Development sites	YAB32	A Council Fit for the Future	Housing	Liam Montgomery	G	Financial budget. No active project to report against. Nothing to raise to the group.	27/09/22	N/A	N/A	N/A	0
General Capital Contingency	YBB01	A Council Fit for the Future	Finance	Martin Phillips	G	Not a tangible project, this is a budget.	06/09/22	N/A	N/A	N/A	N/A
Torre Abbey Renovation - Phase 3 (TC contrib)	YCB06	Council Approvals (No plans)	Regeneration	Phil Black	G	Spend and budget within limits and only one mentionable risk which needs to be reviewed at a later date.	29/09/22	Mar-22	Mar-23	Mar-23	0
Regeneration Programme and Economic Growth Fund	YNA20	Council Approvals (No plans)	Regeneration	Alan Denby	R	Financial budget. No active project to report against. Nothing to raise to the group.	27/09/22	N/A	N/A	N/A	0
Housing Rental Company - Loan	YTB52	Council Approvals (No plans)	Housing	Liam Montgomery	A	Financial budget. No active project to report against. Nothing to raise to the group.	27/09/22	N/A	N/A	N/A	0
St Kilda's - 23 affordable homes	TBC	Thriving People & Communities	Housing	Niel Edwards	A	Planning submitted, competitive tendering underway. Midas in administration. TVH Board recommended to undertake tender procurement through LHC. Expressions of interest process completed via LHC Framework. On hold due to planning delays to ensure fixed price can be secured.	30/08/22	Mar-20	Nov-23	Apr-24	-143
Changing Places - Brixham Carpark	TBC	Thriving People & Communities	ASC	Patrick Rafferty	G	Site visit conducted in September with stakeholder group. 2 location options are being assessed within the carpark for feasibility by Healthmatic (initial utilities access and foundations checks etc). An options report for approval will be generated for agreement at the next project board.	03/10/22	Jul-22	Jun-23	Jun-23	0

# CAPITAL BOARD RAG THRESHOLDS

	GREEN	AMBER	RED
Schedule	<p>Completion extended by &lt;2% original timescale</p> <p>Impact is less than 1 Month</p>	<p>Completion extended by 2-5% original timescale</p> <p>Impact is between 1 and 3 months</p> <p>Missing a critical / important milestone which has other impacts</p>	<p>Completion extended by &gt;5% original timescale</p> <p>Impact is greater than 3 months</p> <p>Viability of project at risk</p>
Budget	<p>Overspend less than 50% of the project contingency</p> <p>Approved funding will not be exceeded</p>	<p>Overspend has exceeded 50% of the project contingency</p> <p>It is possible that the approved funding will be exceeded</p>	<p>Overspend is likely to exceed the project contingency</p> <p>The project is close to or will exceed the -agreed budget</p>
Risk / Issues	<p>Impact of risk to Schedule &amp; budget within Green tolerances</p> <p>Minor reputational impact</p>	<p>Impact of risk to Schedule &amp; budget within yellow tolerances</p> <p>Notable reputational impact</p>	<p>Impact of risk to Schedule &amp; budget falls into red tolerances</p> <p>Significant reputational impact</p>
Reporting level	<p>Managed at PM/Project Board level, no need to report or highlight</p>	<p>Managed at SRO level, noted at Capital Growth Board no need to escalate</p>	<p>Needs to be escalated to Capital Growth Board or beyond for decision or agreement on way forward</p>